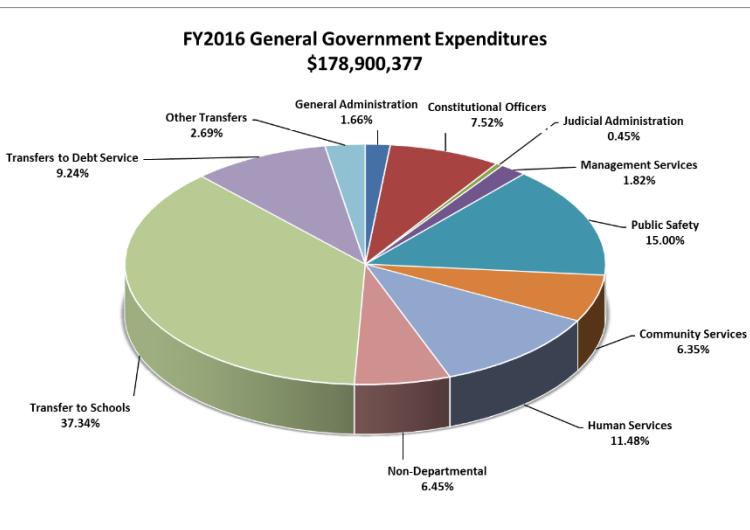




County of Roanoke County Administrator's Budget FY2015-2016

Budget At-A-Glance

The FY2015-16 budget for the General Government Fund totals \$178,900,377, an increase of \$4,671,081 or 2.7% over the FY2015 adopted budget. This increase is primarily the recognition of increased state funding, economic development projects, expected improvements in property tax (real estate



and personal property) growth, and increases in fees for service. The General Government Fund is supported by local tax dollars, intergovernmental aid to localities, fees and charges for services. The total budget for all funds (including transfers) is \$388,830,039.

Several changes have been made to the budget development process in an effort to strengthen accuracy and accountability. Analyses of personnel turnover trends have allowed us to project personnel budgets more precisely and re-direct the savings to specific operational budgets that have been historically underfunded. In addition, funding for multi-year capital projects, fleet replacement, and heavy equipment needs previously allocated to operating budgets are now transferred to the Capital Improvement Plan for increased transparency and more effective management of projects and costs.

With improved revenue growth and more precise fiscal planning, the FY2016 budget reflects the opportunity to address pressing issues and needs that have been postponed due to resource constraints.

Specific issues of note impacting FY15-16 budget development include, but are not limited to, the following:

- Addressing structural budget deficits
- Maintaining and investing in existing assets
- Addressing employee compensation issues
- Mandates related to storm water management, social services, and elections
- Funding Roanoke County Schools' request for public education per the adopted revenue allocation formula
- Meeting public safety staffing needs
- Enhancing long-range planning through 10-year planning models

Expenditure Changes FY2015 to FY2016

The recommended FY2016 General Government Fund increased by \$4,671,081, or 2.7% from the FY2015 original budget. The following items account for this change and are sorted by functional category:

Community Services—\$(276,723)

- \$(500,000) of storm water management project funding was removed from Community Development and included as a transfer to the County Capital Budget for storm water projects.
- \$58,300 in additional fuel costs were transferred to Solid Waste and Community Development.
- \$175,000 for repairs and maintenance for Solid Waste collection equipment.
- \$70,000 for a Project Specialist in Economic Development funded with re-allocated economic development capital dollars.
- \$(80,023) of decreased personnel costs due to raise allocations, normal employee turnover, and budgeted salary savings.

Human Services—\$426,576

- \$162,170 in funding is proposed for Libraries for an additional position and operating costs for the new Vinton Library, Sunday hours for South County and Vinton libraries, and increased utility costs.
- \$20,000 has been proposed to fund the annual cost for local primary elections in the Registrar's office.
- \$30,000 in funding for the Public Information Office for a community survey.
- \$81,000 additional funds for Parks and Recreation including \$61,000 of additional fuel costs and \$20,000 additional for repairs and maintenance of vehicles and equipment.
- \$(130,197) of decreased personnel costs due to raise allocations, normal employee turnover, and budgeted salary savings.

Internal Services—\$302,518

- \$130,876 for 3 additional tax collection positions in the Commissioner of Revenue's Office (1) and the Treasurer's Office (2).
- \$125,000 of additional funds allocated to Building Maintenance for increases in utility rates and usage.
- \$80,000 of additional funds allocated to Building Maintenance for energy management contract costs.

Public Safety—\$3,121,905

- \$32,400 for the Commonwealth's Attorney digital filing system.
- \$297,500 for 5 new positions for Fire and Rescue services in Cave Spring and \$215,000 for additional overtime costs. In addition, \$120,000 has been allocated to create parity between 12hr. and 24hr. shifts.
- \$200,000 for Police Department operations.
- \$304,500 has been allocated for Public Safety's skill-based pay system.
- A "net" reduction in the Sheriff's office of \$(221,224) including an increase of \$42,747 for an inmate work crew supervisor (shared cost with PR&T) and reduction in Western Virginia Regional Jail Authority per diems of \$(278,811).
- Social Services increased funding of \$1,197,562 which includes the recognition of

existing state funding for programs of \$1,100,000 and \$87,602 for 2 additional Benefits Specialists.

- \$905,167 of increased personnel costs due to raise allocations, normal employee turnover, and budgeted salary savings. This figure represents market adjustments of \$795,000 for public safety positions included in the budget.

Other—\$(175,013)

- \$80,000 for an Internal Auditor position to strengthen internal control and processes.
- \$14,909 changes in funding for contributions to outside agencies and dues/memberships.
- \$(286,173) in health insurance cost savings.

Non-Departmental—\$(1,120,857)

- \$(1,290,443) reduction in Employee Benefits account because employee raises were allocated directly to departmental budgets in FY16. In FY15, employee raises were recorded in the Employee Benefits account and reallocated to departments during the year; therefore, the methodology change resulted in a significant reduction in the Employee Benefit account for FY16, and a proportional increase in departmental personnel budgets.
- \$(382,932) transfer of Fuel Reserve to operating departments.
- \$506,160 budgeted to Fund Balance to meet fiscal policy.

Transfers—\$2,392,680

- Debt Service—County and Schools \$356,990
- Capital—\$1,080,054
- Schools Operations—\$707,281
- Risk Management—\$248,076 for Worker's Compensation increases.

Revenue Changes FY2015 to FY2016

Changes in major revenue categories from the adopted FY15 budget and the FY16 proposed budget are highlighted as follows:

Real Estate Tax—\$1,685,995

- Revenue collections raised from real estate taxes are projected to increase by 1.66% due to a strengthening economy and housing market.
 - \$1,454,375 for reassessment and new construction.
 - \$147,150 resulting from economic development agreement with Ardagh (off-set with expenditure for reimbursement of real estate taxes).

Personal Property—\$1,493,146

- Personal Property tax revenue is expected to increase by 4.56%.
 - \$827,223 increase in the taxable base resulting from increased new car sales and net changes in used car values.
 - \$619,517 resulting from economic development agreement with Ardagh (off-set with expenditure for reimbursement of taxes paid).

Recordation and Conveyance—\$(175,000)

- While the values of existing real estate is projected to increase modestly and new construction shows signs of recovery (as reflected in the Real Estate revenue above), activity related to refinancing has slowed, resulting in an over-projection of revenue for the current year; therefore, the \$(175,000) reduction indicates a budget adjustment to reflect current trends.

Sales Tax—\$100,000

- Revenue derived from local sales tax is expected to increase by 2.54% in FY15-16.

Other Local Taxes—\$202,060

- Various changes in Telecommunications Taxes, Utility Consumer Tax, BPOL, Motor Vehicles License, Hotel Tax, Meals Tax, Interest Income and Miscellaneous revenue.

Ambulance Transport Fees—\$350,000

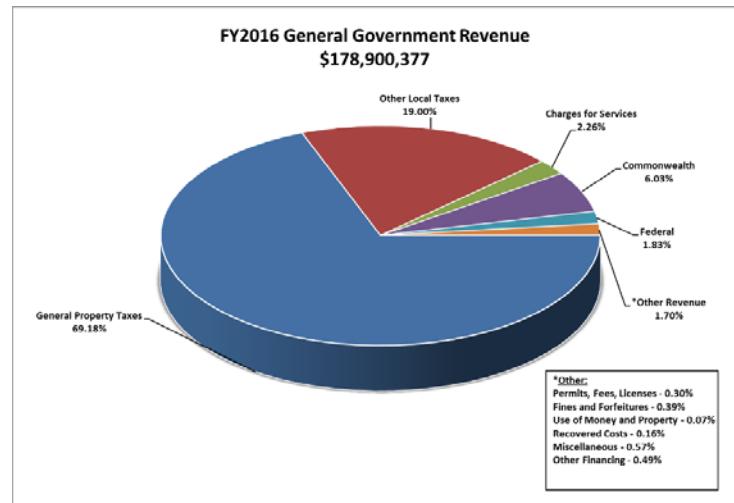
- Adjustment to reflect actual collection history.

Intergovernmental Revenues—\$1,410,754

- Recognition of state revenues for Social Services of \$1,187,602, Compensation Board reimbursement of \$103,192 for Constitutional Officers, and staff compensation increases.
- Other miscellaneous state increases of \$119,960.

Non-Revenue and Transfers—\$(345,874)

- Reduction of Transfer from the Health Insurance Fund for General Fund operations \$(845,874).
- Budget a Beginning Balance of \$500,000 to reflect FY15 savings rollover into FY16 for one-time capital purchases.



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